

A woman stands on a balcony, looking upwards with her hands raised, surrounded by a large flock of pigeons in flight. The background shows a multi-story building and a construction crane. The scene is dimly lit, suggesting dusk or dawn.

# **Small Acts of Future-Making:**

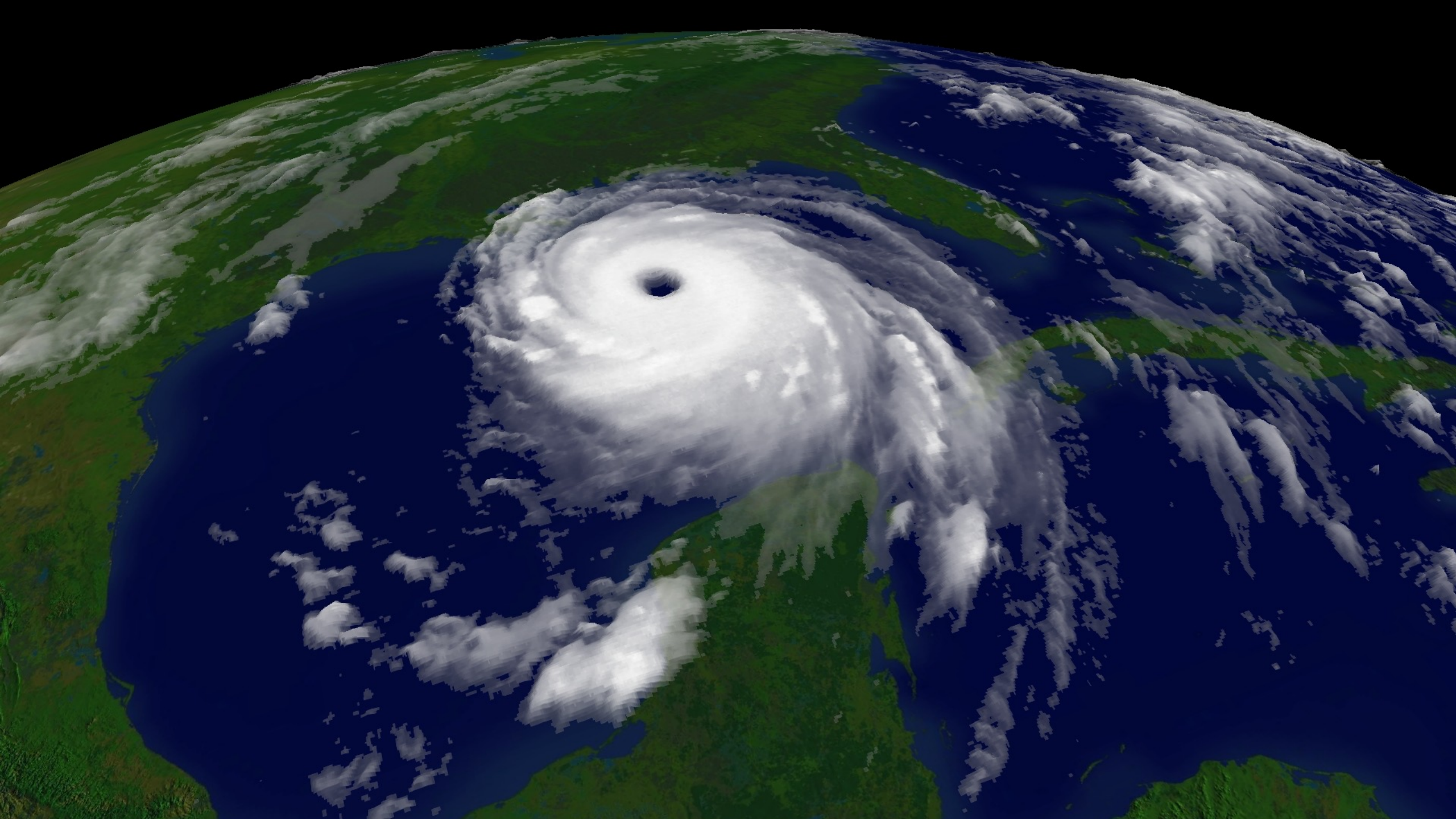
Exploring the designer's role as mediator of our future environments

Radha Mistry  
@radha\_mistry















**Buildings are future artifacts!**







who do you want to govern you?

FOR GOP TO END AMBUSH ELECTION RESULTS, DO US, GOP

San Francisco Chronicle

**BIG VICTORIES**


DEMOCRATS SEIZE CONTROL OF THE HOUSE AND CLOSE IN ON THE SENATE  
SCHWARZWEIGER RE-ELECTED IN LANDSLIDE, WEATHERING ANTI-GOP STORM

"We had to build a city for people. Instead of building highways, we restricted car use. Public space is for living, doing business, kissing, and playing. Its value can't be measured with economics or mathematics; it must be felt with the soul."

Source: Enrique Penalosa, Mayor of Bogotá (1998 to 2001)  
<http://www.pps.org/fello/pbscamerajournal/pbscamerajournaloperations>

mayors

ARUP



**cost of living**

In Nairobi, residents connected to municipal supplies pay on average 30 cents per cubic metre of water, while the poor have to pay private vendors up to six times that price.

Source: UN Chronicle Online Edition, 2001  
[www.un.org/Pubs/Chronicle/2001/Issue1/](http://www.un.org/Pubs/Chronicle/2001/Issue1/)

**ARUP**

climate adaptation

is your city prepared for the impacts of climate change?

economic water

In 2013, the Rockefeller Foundation pledged US\$100M to enable at least 100 cities around the world to hire resilience officers to improve response to climate change and other shocks. — *Partnership News Digest, Thirteen New Commitments Announced at 2013 Clinton Global Initiative Meeting (2013)*

ARUP

© Graham Ballard, Scanlon, Pinter, Pinter

food production

should we all become vegetarians?

environmental water

ARUP

Vegetables require 50,000 litres of water per ton to produce, and fruits need 175,000 litres per ton. Pork, on the other hand, consumes 550,000 litres of water per ton of meat produced and beef, about 660,000 litres per ton. —New York Times Online (7 March 2014)



**are food emergencies inevitable?**

demographics  
political

Armed conflicts are now the leading cause of world hunger with the effects of HIV/AIDS and climate change not far behind, according to an FAO report presented to the Committee on World Food Security.

Source: Food and Agriculture Organisation of the United Nations 2005  
<http://www.fao.org/newsroom/en/news/2005/10c562/index.html>

**primary needs**

ARUP

who controls the global food supply?

economic food

Seventy-five percent of all human food is grain-based: three companies (Cargill, Archer Daniels Midland and Bunge) control about 90% of the global grain trade.  
 Source: Peter O'Donnell, Part of the Problem: Trade, Transnational Corporations, and Hunger, 2005

power players

ARUP

© Matthew So

waste

environmental

# who will pay our debts to nature?

The global consumption of key raw materials is rising fast. In the 20 year period ending 1994, the world population increased by 40% but the consumption of cement increased by 70% and the consumption of plastics by 200%.

Source: UN Environment Programme, Vital waste graphics, 2004

resource depletion

ARUP

poverty

social

do you have the education you need?

Nearly 1 in 6 people entered the 21st century unable to read a book or sign their names.

Source: UNICEF, [www.unicef.org/lowec/50/lowec50.pdf](http://www.unicef.org/lowec/50/lowec50.pdf)

skills

ARUP

© Arup Inc. Culture Mapping

**will science ever be out of control?**

**political convergence**

**irreversible science**

Bioterrorism is not a new phenomenon. 14th century Tartars spread bubonic plague by catapulting diseased corpses into towns. Today, the USA invests \$2.5bn to combat the threat and 117 countries share information using the Interpol global biothreat database.

*Scientific knowledge, terrorism, political control, global biothreats, science.*

**ARUP**

economic

demographics

has the world become more unequal?

In 1990 the average American was 38 times richer than the average Tanzanian. Today the average American is 61 times richer. Purchasing power parity income in lower income countries as a group is one-thirteenth of that in high-income countries.

Source: [http://hds.unclp.org/reports/global/2005/patt1.htm#dcs\\_complete.pdf](http://hds.unclp.org/reports/global/2005/patt1.htm#dcs_complete.pdf)

two-speed society

ARUP

An aerial photograph of a modern city, likely Singapore, showing a large green area with a river and a bridge. The city is densely packed with buildings and infrastructure. The text 'how green is your city?' is overlaid on the image. The ARUP logo is in the bottom right corner.

social

open innovation

community

business

ARUP

Goldcorp Inc., a Toronto based gold mining firm, made public all their geophysical survey data through a competition with US\$575k worth of prize money. Winners helped save 2-3 years exploration time and transformed the US\$1100M to a US\$100m company.

Source: <http://fastcompany.com/magazine/58/mcnewen.html>



A young girl with dark hair, wearing a pink and white floral jacket and a backpack, is reaching out to touch the hand of a white robot. The robot has a round head with large, expressive eyes and is decorated with a garland of pink cherry blossoms. It holds a tablet in its other arm. The background is a blurred, brightly lit market or festival setting with many people and colorful lights.

**FORESIGHT!**



**What even is Foresight?**



# **Strategic Foresight /**

The intentional practice of thinking about the future to navigate uncertainty and more proactively capitalize on change.



# *Quiet the Noise*







CHANGE



BLAME GAME —

# Air Canada must honor refund policy invented by airline’s chatbot

Air Canada appears to have quietly killed its costly chatbot support.

ASHLEY BELANGER · 2/16/2024, 9:12 AM



Enlarge

262

After months of resisting, Air Canada was forced to give a partial refund to a grieving passenger who was misled by an airline chatbot inaccurately explaining the airline's bereavement travel policy.

## How to Be a Future Human

Change is coming. Where do you want to land?



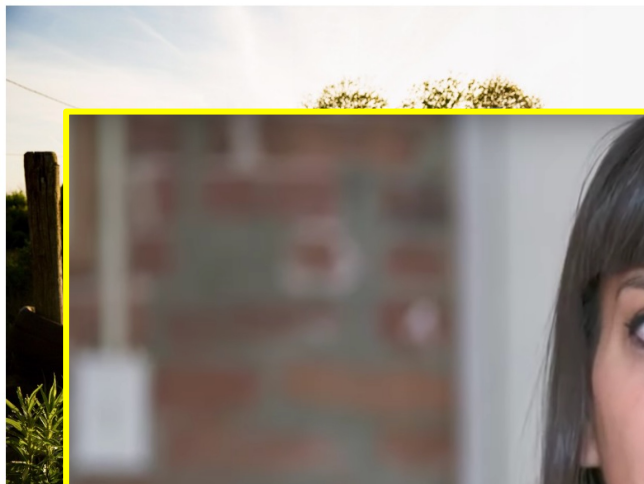
Siobhan O'Connor Follow

Jul 2 · ★ 1 min read

We imagine humanity as a fixed state. People co

MICHAEL ISAAC STEIN SCIENCE 01.25.18 08:00 AM

# HOW TO SAVE A TOWN FROM RISING WATERS



Amiya Br Charles,

Any time there's an earthquake anywhere on the planet, I feel a vibration inside my arm.

QUARTZ

BigSpeak.com

The road wasn't so exposed when it was built in 1956. Residents could walk through the thick marsh that surrounded the road to hunt and trap. But over the coming decades, the landscape transformed.

NEWS

# Pokémon Go Players Invent Fake Beaches on Real Maps to Catch Rare Wigletts

EMANUEL MATBERG · MAY 2, 2024 AT 12:56 PM

Pokémon Go players are creating a headache for members of the open source map tool OpenStreetMap by adding fake beaches where they don't exist in hopes of more easily catching Wigletts, a Pokémon that only spawns on beaches.

OpenStreetMap is a free, open source map tool much like Google or Apple maps, but is maintained by a self-governing community of volunteers where anyone is welcome to contribute. An April 27 thread in the OpenStreetMap community forum first spotted the issue, flagging two users in Italy who began






Provocation

Strategic  
Foresight

Planning





Science  
Fiction

Strategic  
Foresight

Strategy



A person wearing a bright yellow hooded jacket and dark pants stands with their back to the camera on a dark, rocky, and uneven surface. They are looking up at a vast, dark night sky filled with numerous stars and faint, wispy clouds. The scene is dimly lit, with the primary light source being the stars and the person's jacket providing a small point of contrast.

*Who is this future preferable for?*

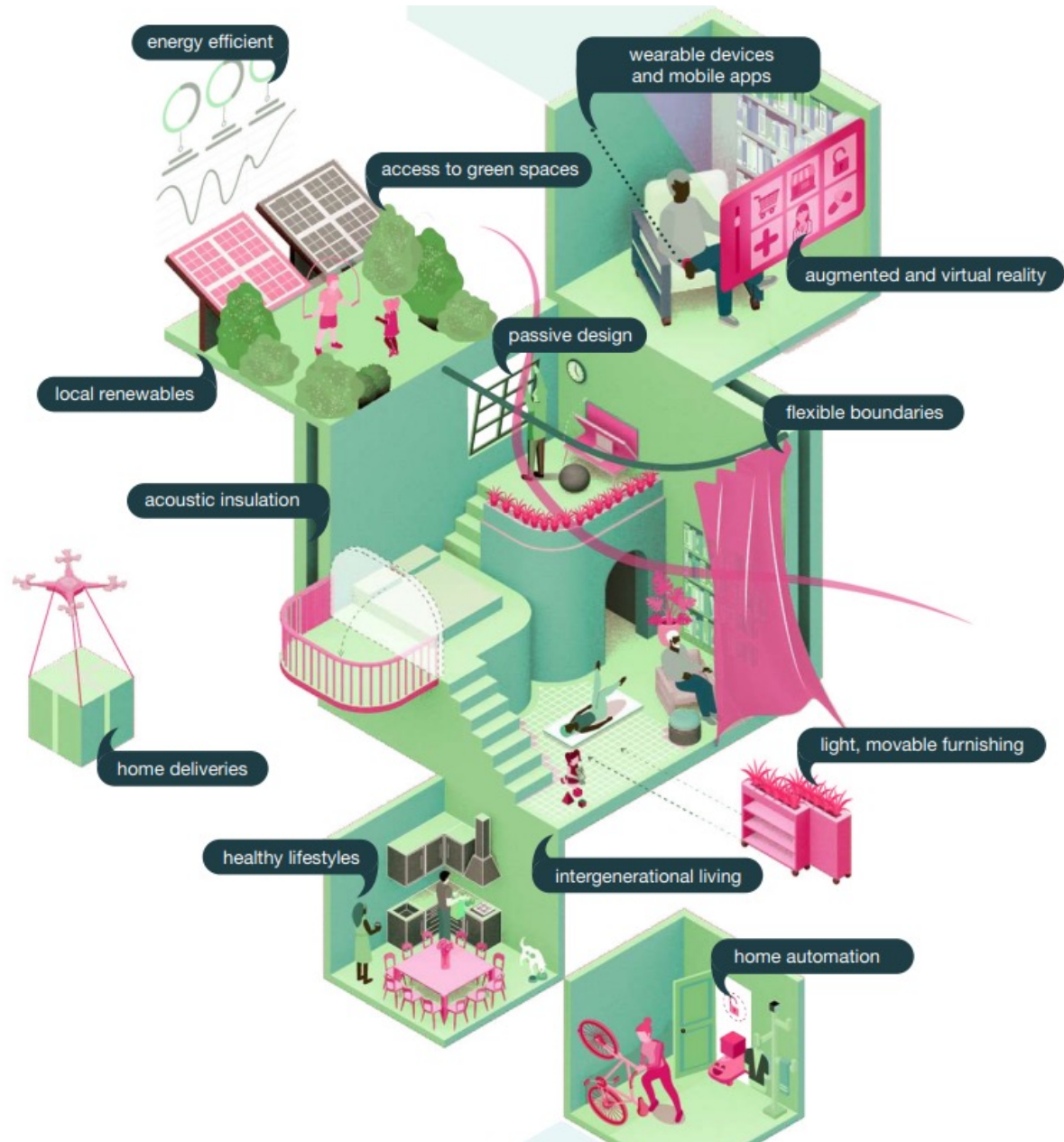


**Foresight is a thing you can do!**  
(and still pay the bills)



**Arup**





## Beyond the Curve

# What is the future of our built environment after the COVID-19 pandemic?

The COVID-19 pandemic has caused disruption across the world, creating unprecedented challenges to our society and fundamentally changing life as we knew it. As we navigate this changing landscape, we explore the impact of COVID-19 across the built environment and how it might change our homes, neighbourhoods, transit, offices and retail. As we start to consider a post-pandemic world, we look at how COVID-19 will change many aspects of everyday life – from mixed-use neighbourhoods and access to green space to reconfigurable work environments. This report considers emerging themes and insights from around the world informed by practitioners across the built environment.



# Beyond the curve

a visual journey into our post-pandemic future

INTRODUCTION

The COVID-19 pandemic has caused disruption across the world, fundamentally changing life as we know it and highlighting the interconnectedness between us all and our planet. The impact on our lives, our society and our world will be felt for many years. This has happened at a crucial time for our planet, in which CO<sub>2</sub> emissions and environmental degradation are causing irreversible damage. As we start to consider a post-pandemic world and adjust to our new normal, we have an opportunity to respond to the challenges we face and catalyse new opportunities to shape a sustainable future for us all.

The illustrations in this publication explore how we might live, work and play across the built environment in a post-pandemic world - from a new working environment to an adapted use of public transport to a transformed shopping experience. They are an invitation to imagine and question our world in a post-pandemic era and an opportunity to consider how we can design and build a better, more resilient future. Here are some ideas to get you thinking.

SECTIONS

- Overview
- Home
- Neighbourhoods
- Transit
- Office
- Retail
- About

If you would like to talk more about how COVID-19 is reshaping your world, please contact [futurelight@arup.com](mailto:futurelight@arup.com) or visit [www.arup.com/covid-19](http://www.arup.com/covid-19)

## Overview

HOME

A sudden shift to remote working has forced our home offices to compete with all other aspects of our lives. Homes have made space for work, children, schools, universities, gyms and entertainment. Technology has become our new window to the world, condensing work and social life into a screen. As we spend more time at home, our relationships, wellbeing, productivity, and environmental footprint have become more dependent on the way our homes are designed.

NEIGHBOURHOODS

Movement restrictions to manage the spread of COVID-19 have shifted life closer to home, reviving neighbourhoods and local communities. The reliance of global supply chains is being tested as essentials run short and online purchases multiplied overnight. Meanwhile, health regulations clash with people's desire for social connection and outdoor space. How will our neighbourhoods evolve, behaviours and values change in response to new health and safety standards induced by the pandemic?

TRANSIT

While public transport has been hailed as the most environmentally and economically sustainable mobility solution, fear of COVID-19 transmission has nearly brought the system to a halt. Yet, as public transport remains essential for society, many have reverted to bikes or personal cars. The restrictions and increased demand have also challenged freight and logistics. How can transport infrastructure adapt to support safe transit and efficient cargo management without further damaging our environment?

OFFICE

The pandemic has first-hand employee trust and confidence in managing teams online, testing down technological and cultural barriers to remote working. Restricted mobility, coupled with affordability of life in urban centres, could offset the need for centrally located offices. However, isolation has stirred a desire for spaces that foster collaboration and social experiences. Fears of infection and future lockdowns are calling for strategies that increase a perception of safety driven by greater flexibility in use and access.

RETAIL

Strategies work health and safety, supply chains, labour cash flow and demand are threatening closure of retail businesses. A substantial shift to online shopping will put the role of physical stores under continued scrutiny as demand may not recover. Emerging from the current crisis will involve an intimate understanding of changing lifestyles, the mindful integration of multiple channels and a focus on identity, experience and entertainment. How can we transform stores into high-street into engaging destinations?

## Home

WORKING SPACE

How can our homes improve our physical and mental wellbeing?

Establishing boundaries to separate activities temporally and spatially will be crucial for maintaining physical and mental health in an increasingly entrepreneurial living. Light, noise filtering and partitions can introduce more flexibility to domestic spaces to create comfortable working spaces. Flexible boundaries can be created with movable shelving units, curtains, or plants to contrast and expand environments with little effort. With personal commitments blending with our work lives, self-discipline and time management will be increasingly important to maintain a healthy lifestyle. Wearable devices and mobile apps can assist in tracking how we spend our time and reminding us to look after our wellbeing.

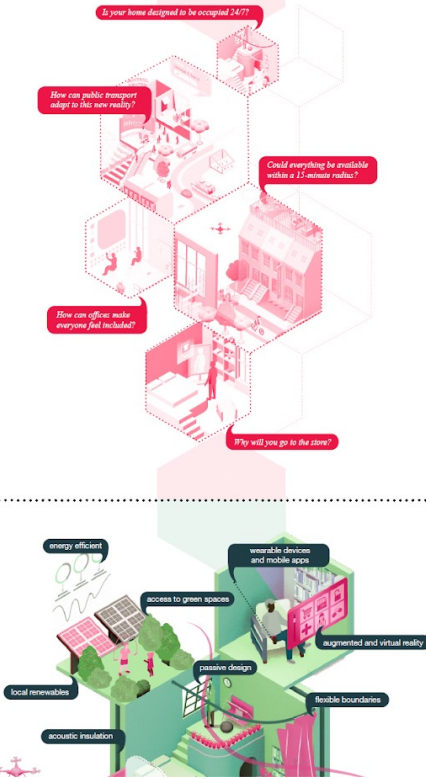
VIRTUALLY THERE

How can digital technologies bring the world into our home?

Digital technologies have become key gateways for essential services, work and recreation. As services move beyond the surface, attention to home infrastructure

FURTHER READING

- Reconfigurable Co-Living Spaces Today  
[Find out about this case study](#)
- Low Power Health Monitoring Watch  
[Find out about this case study](#)
- Italy's First Carbon-Neutral Social Housing  
[Read about this project](#)
- On Demand Local Shipping  
[Find out about this case study](#)



Is your home designed to be occupied 24/7?

How can public transport adapt to this new reality?

Could everything be available within a 15-minute radius?

How can offices make everyone feel included?

Why will you go to the store?

SAFE, HEALTHY AND EFFICIENT HOMES FOR ALL  
Is your home designed to be occupied 24/7?

Spending more time at home means domestic spaces have a greater influence on our wellbeing, fitness and culture footprint. This means there will be greater demand for universal access to living spaces that support healthy lifestyles while also reducing resource consumption. Access to green space, windows, terraces and courtyards will be increasingly valued in all urban settlements. Acoustic insulation will be needed to ensure privacy and reduce stress. Solutions that make homes more energy efficient and less wasteful can cut utilities bills and reduce the carbon emissions of our households. These include passive design, microgrid that allow the integration of local renewables and water harvesting and reuse systems.

Open Green Thinking Initiative  
[Find out about this case study](#)

ENOS Intelligent Energy Control System  
[Find out about this case study](#)

A Global View Reveals Local Inequalities  
[Read this article](#)

## Neighbourhoods

A NEW LOCALISM

Could everything be available within a 15-minute radius?

The quality of the immediate neighbourhood, rather than proximity to a city centre or economic hub, has defined our experience during the pandemic. Distributed hubs of mixed-use '15-minute neighbourhoods' can provide access to essential goods and services on our doorstep. Car-free zones, with restricted traffic, underground parking at their outskirts and accessible cycling and walking infrastructure, median streets and public spaces for people and support physical distancing. Restaurants and shops can spill out onto streets and plants to provide safe distances for their customers and staff without competing pavements, and widened sidewalks can support queue management where reservations, digital queues and take-away services aren't possible.

BETTER TOGETHER

Can a strong community support livelihoods?

Lifestyle shifts to flexible, remote working and cautious travel behaviours increase the demand for local amenities to support new routines. Co-working and local office hubs close to our homes or proximate transport hubs will provide an alternative to home-working, with access to high-quality equipment and a local community. The economic downturn will revive communal services and the sharing economy, creating a shift from ownership to access to goods and services. Multi-functional shared spaces designed for day and night-time use will revive underused areas. Street health and safety regulations will be critical and enhanced through naturally antiviral surfaces, sanitation points and spatial indicators for safe distancing.

BACK TO THE ROOTS

Can localisation increase resilience and efficiency?

Movement restrictions and a shift to online shopping have put global supply chains to the test while local business struggle. More localised production, urban farming and the design of assets for flexible use and adaptability will improve the speed of emergency response and strengthen future resilience. Adaptive models for local providers can include retrofit for take-away and the establishment of commercially viable delivery options. Neighbourhood consolidation centres increase efficiencies and the sustainability of remaining parcel volumes by minimising single delivery journeys, complemented by automated last mile solutions, such as electric delivery robots and pick-up points.

FURTHER READING

"Superblock" Urban Mobility Plan  
[Find out about this case study](#)

"Deliveroo Food Market" Physical Shop  
[Find out about this case study](#)

Tower's Superblocks  
[Read this publication](#)

Metro Station Co-Working Spaces  
[Find out about this case study](#)

Community Supporting 'Measurable' Space  
[Find out about this case study](#)

A Neighbourly City: Build on Community Spirit  
[Read this article](#)

Urban Farming: Self-Sufficiency Fund  
[Find out about this case study](#)

Autonomous Cargo Robot  
[Find out about this case study](#)

A More Resilient Food System  
[Read this article](#)

## Transit

FROM PASSIVE TO ACTIVE MOBILITY

Is sustainable transport possible in times of isolation?

To reduce the risk of infection in transit, people have turned to personal vehicles and secure mobility options such as bikes, scooters or walking for essential journeys. Environmentally and economically sustainable options need to be prioritised to ensure planetary health and equal, inclusive access to services, goods, people and opportunities. These include electric vehicle (EV) infrastructure and an interconnected cycling and walking network considering the end to end journey with cycle parking or dedicated bike carriages. Reimagining such as laboratory and dramatic road management that reconfigures lane and pavement widths to suit demand and priority users can quickly adapt existing infrastructure to new modes and use.

SAFETY FIRST

How can public transport adapt to this new reality?

Public transport systems have become high-risk travel options. To protect public health and reassure travellers of their safety, critical intersections, risk and pressure points need to be addressed. Pre-booked travel, flexible working and 24/7 operation ensure reduced occupancy throughout the day and spatial redistribution such as back-to-back seating creates safe distancing. Carriage would sensors can further signal when maximum capacity is reached, contactless interactions and barrier-free movements reduce congestion and exposure, and automated temperature scans detect infected individuals at station entrances. Improved ventilation, antiviral surfaces and the regular, automated UV sanitation of high exposure zones, such as handrails, minimise pathogen in public space.

FREIGHT REIMAGINED

How can we adapt transport infrastructure to manage cargo demand?

The demand on the movement of goods has spiked to keep up with new online behaviours and localised lifestyles. Airline operators have already shifted their focus to cargo solutions, adapting fleets to more flexibly handle people and goods. Inter-shipping hybrid passenger and cargo solutions by reorganising underused space on airlines, buses and trains for freight could improve the commercial viability of transit systems and help manage demand. Automated loading systems and low-carbon distribution through consolidation and green last mile delivery solutions can ensure environmental sustainability, improve efficiencies and reduce the cost of operations.

FURTHER READING

Mobi-Urban Concept  
[Find out about this case study](#)

Emergency Bike Lane Expansion  
[Find out about this case study](#)

Active Transport For All  
[Read this article](#)

Black Silicon Antibacterial Nanomaterial  
[Find out about this case study](#)

"Safe Capacity" Train Weight Sensors  
[Find out about this case study](#)

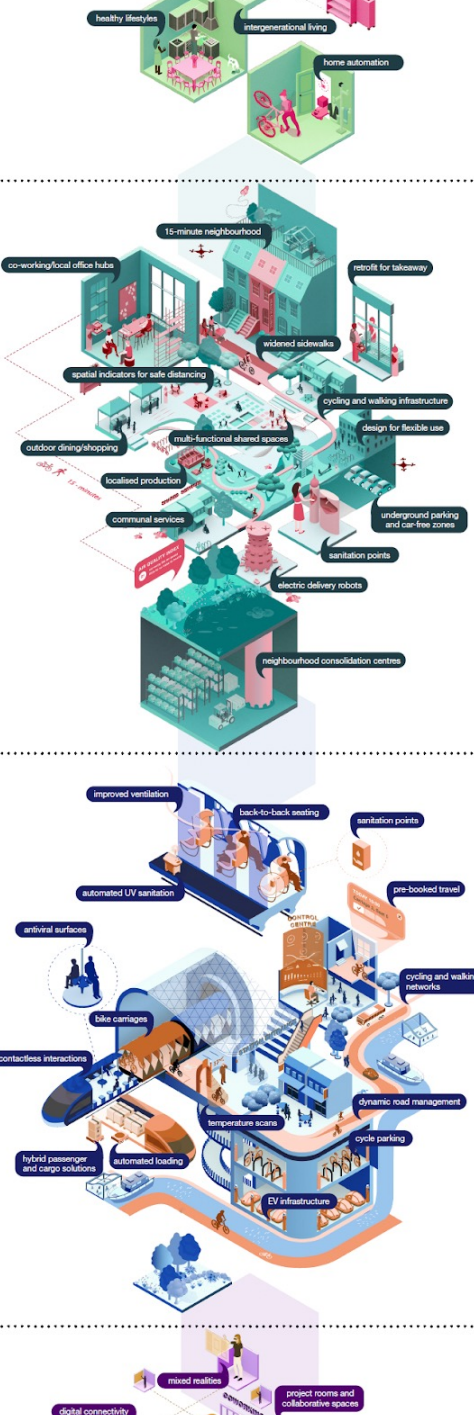
Post-Pandemic Public Transport Plans  
[Read this article](#)

Automated Freight Train Concept  
[Find out about this case study](#)

147 Autonomous Delivery Vehicle  
[Find out about this case study](#)

Modelling a Change World  
[Read this article](#)

## Office







## Abundance: Regenerative Futures

### What if cities embraced regenerative design principles?

Arup Foresight's design fiction film, 'Abundance' is set in a near-future London. The film depicts a day in the life of a regenerative designer and features working prototypes showcased in an exhibition on 'Regenerative Futures' at the Victoria and Albert Museum.

The film explores concepts such as household items made from food scraps and 3D-printed cargo tricycles from plastic waste.



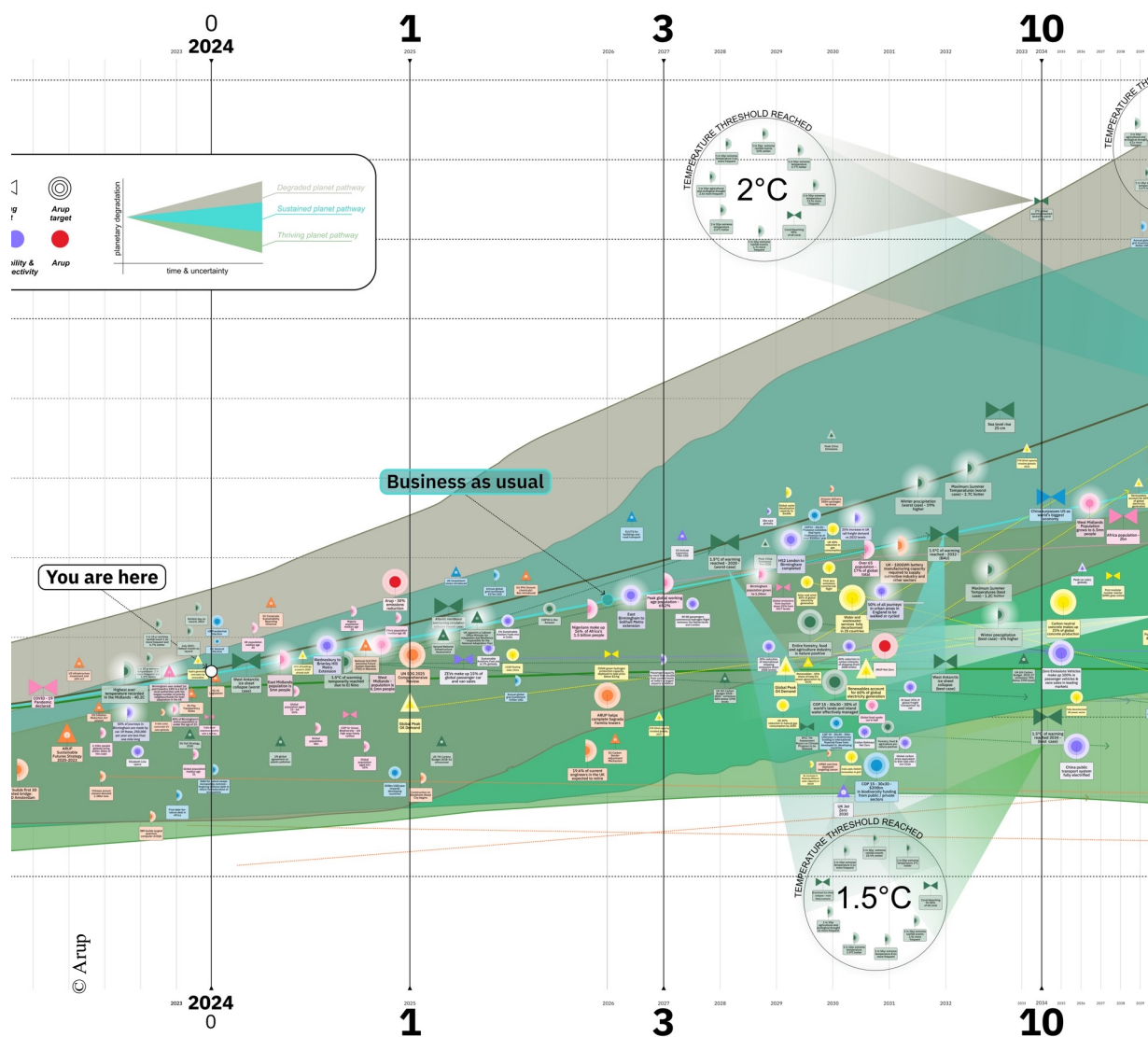




Engaging our hearts *and* minds  
Design futures at Arup







1-3-10-30

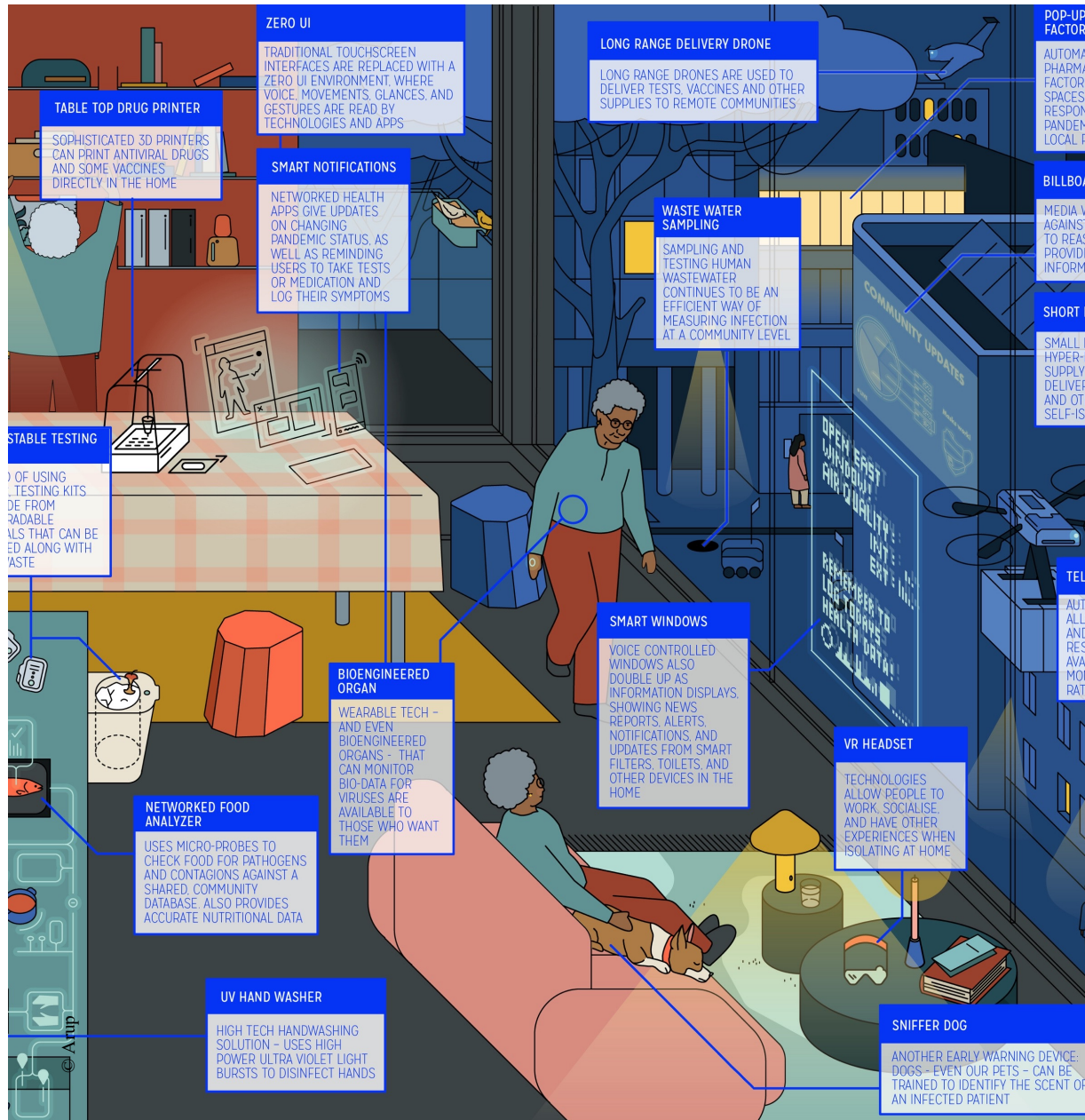
## What if we shaped a thriving future?

The project "1-3-10-30" by Arup University Foresight offers a 30-year outlook based on key windows—1, 3, 10, and 30 years—providing a tangible vision of industry, social, and environmental trajectories.

Utilizing established projections, it employs three pathways—Degraded, Sustained, and Thriving planet—derived from IPCC scenarios. The project integrates 750+ data points, including targets, policies, and tipping points, mapping the landscape from national governments, UN bodies, and reputable global sources.

With a focus on helping Arup and clients make informed decisions, the project showcases potential shocks and opportunities. Drawing from peer-reviewed sources, it spans data from 1750 to 2100, enabling strategic planning for a better, sustainable future.





## WHO: Re-imagining the Future of Pandemics

# What if we could re-imagine the future of pandemics?

In collaboration with Arup and the World Health Organization (WHO), "Future Surveillance for Epidemic and Pandemic Diseases: A 2023 Perspective" tackles the rising complexity of infectious diseases.

Initiated in response to global health challenges, the report emphasizes collaborative surveillance as crucial in the health emergency preparedness architecture. It advocates a new approach, merging traditional and innovative methods. Detection, it stresses, begins locally, necessitating a coordinated global strategy. Insights from diverse experts underscore collaboration and sustainable investments for global readiness.



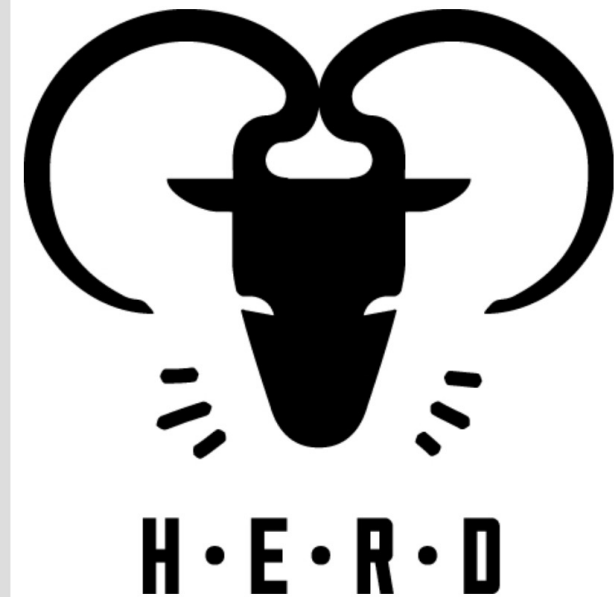
**Personal Practice: Holistic Environmental Response Division (H.E.R.D.)**







## The Big Idea



Holistic  
Environment  
Response  
Division

Addressing the designer's role as mediator of our future environment, a series of micro-interventions woven into the fabric of Florence, Venice and New Orleans provide commentary on the implications of potential future scenarios.

Through human experience, we know things will change. Just as historical artefacts reveal past cultural tendencies, this project uses tangible artefacts – that have been purposefully designed around future scenarios – to tell stories about the future in our present, local environment.

The project employs emotional engagement and is built on the notion that innovation can be cultivated through direct action. By taking global drivers, applying future narratives within local contexts, and shaping personal experiences through the designing and making of future artefacts; the project presents an alternate approach to addressing the many uncertainties of our future by placing *people* at the centre of the futurology argument.

## Dead Seas

Overfishing, pollution and coastal development cause the ocean ecosystem to reach a tipping point, rapidly leading to the near total annihilation of fish and marine life in all major bodies of water.

The impact is especially severe in cities along waterways, like Treviso which had a rich history deeply rooted in fishing and seafood. People feel disorientated and disheartened. Even Treviso's fish market was still a vibrant scene until recently.

With fish no longer a viable commodity, families have found that many of their personal cultural traditions typically exchanged through cooking and food are also disappearing. Individual recipes and books passed down between generations are nearly indecipherable without fish as an ingredient, and become virtually obsolete.

To preserve some version of local food tradition, and encourage cultural exchange through cooking once again, 1000s of recipe books are being individually repurposed to integrate a new vernacular. A new way of approaching *recipes from the sea*...

*In collaboration with Cristiana Favretto*

photography - Sam J Bond  
model - Diana Kovacheva



## Start-Up City

Presently, the city of New Orleans is attracting many of the nation's brightest and most creative young minds. Corporations in need of that precious human capital and youthful energy are surely not far behind.

In the not so distant future, driven by ever expanding thirst for profits, a fear of rising ocean levels, and advances in offshore technology, these corporations begin moving their operations to floating colonies in the Gulf of Mexico. These habitats are filled to the brim with creative youths and outfitted with the finest amenities.

However, it is quickly discovered that something is missing from the colonies. Productivity and ingenuity drops exponentially almost as soon as the employees are removed from the cultivating cultural environment of New Orleans. Rather than move back to the city, the corporations have created a game to distill the cultural experiences of New Orleans and replicate the creative spirit the city would normally generate organically.

*In collaboration with Colin James VanWingen*

photography - Sam J Bond  
model - Diana Kovacheva



## Animal Swarming

In recent years, over-development of land and growing demand for livestock have caused rapid declines in biodiversity. Increasingly, some species have begun to show unexpected changes in behaviour and population dynamics. Among insects and birds there is a drastic increase in swarming incidents.

Swarming behavior leaves cities like New York periodically deserted and devoid of tourists, and citizens wear protective pod suits when stepping out. In Florence, local residents have responded to the phenomena in a more graceful way – staying true to their roots, embracing the notion of La Bella Figura.

Because most streets in Florence are incredibly narrow, the protective pods that work so well in New York were difficult to adapt. Determined not to diminish the grandeur that is expected during the ritualistic passeggiata, Fiorentini have devised a unique, unisex system of body adornment, that not only enhances the human form, but serves to ward off swarms through movement, sound and reflections.

*In collaboration with Ana Maria Borja*

photography - Sam J Bond  
model - Diana Kovacheva





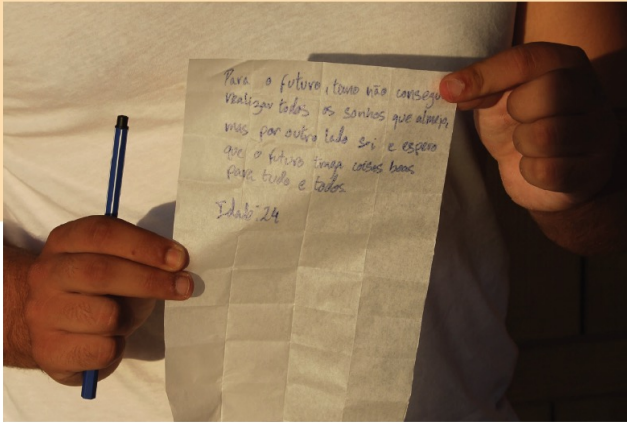




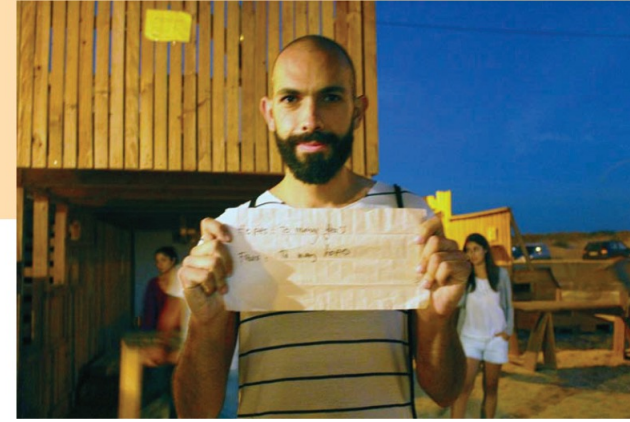


Quail Run at  
the redoubt  
1











## **Autodesk: Four Futures**

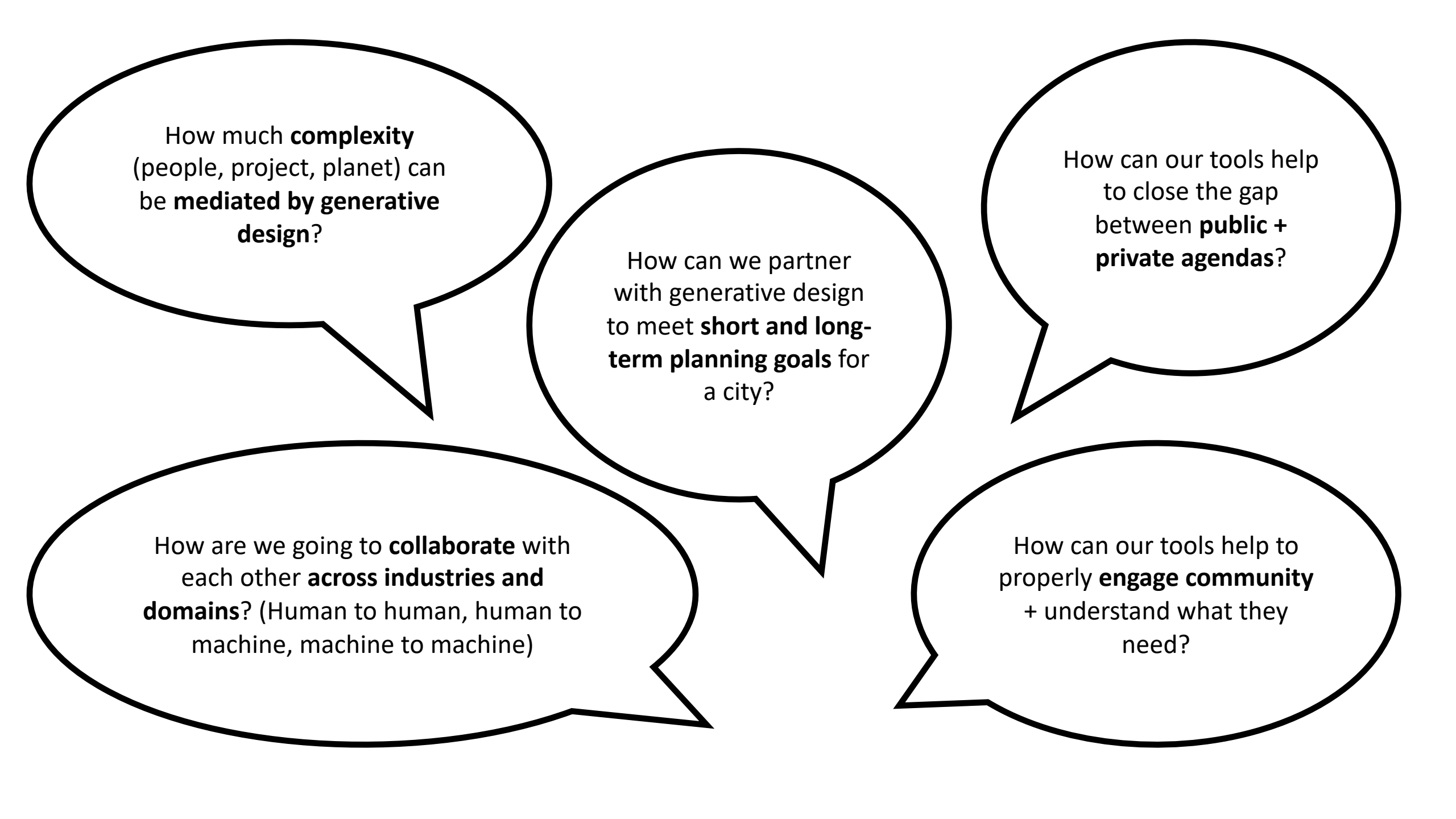












How much **complexity**  
(people, project, planet) can  
be **mediated by generative  
design**?

How can we partner  
with generative design  
to meet **short and long-  
term planning goals** for  
a city?

How can our tools help  
to close the gap  
between **public +  
private agendas**?

How are we going to **collaborate** with  
each other **across industries and  
domains**? (Human to human, human to  
machine, machine to machine)

How can our tools help to  
properly **engage community**  
+ understand what they  
need?











plant machete

the journey

wilderness

the other side

tele-present wind

plant drone

waveline

FLY CARVING DEVICE

5twigs

flyAI

SPACEJUNK

water surface

landscape #1

46°41'58.365" lat.

-91°59'49.0128" long. @  
30m

cloud piano

fly revolver

underwater

tele-present water

fly tweet

growth modeling device



### ***plant machete***

This installation enables a live plant to control a machete. plant machete has a control system that reads and utilizes the electrical noises found in a live philodendron. The system uses an open source micro-controller connected to the plant to read varying resistance signals across the plant's leaves. Using custom software, these signals are mapped in real-time to the movements of the joints of the industrial robot holding a machete. In this way, the movements of the machete are determined based on input from the plant. Essentially the plant is the brain of the robot controlling the machete determining how it swings, jabs, slices and interacts in space.



# SOCIAL

SOCIAL



The world (US, Canada, European Union, Japan, Korea) will have an aging population and a declining workforce.

- GM (internal)

Joe. agnes

FAUSTO ROMAGNANI

Damen, internal

This building industry will struggle to meet demand in a world of smart buildings.

UK gov heavy play

Facing US inward

Major growth in the Asian, African and South American middle class population will drive demand for smart buildings.

China remains as

France Africa

Bubbling school in Africa

The automotive industry will be less equipped to progress the world's of the future and may be disrupted.

INTERNAL

IN APP CERTIFICATION

CHALLENGING CHANGING CHALLENGE

INTERNAL

Participation of society is increasing due to spread of extreme and unbalanced opinions on a pervasive communication architecture.

INTERNAL

Yael as a fellow

INTERNAL

Reversal of the trend of the smaller class will require a proactive response to future technology and rising production markets.

CHANGING CHANGING CHALLENGE

# TECHNOLOGICAL

TECHNOLOGICAL

Large amounts of data in the cloud will be accessible and computable by machine learning.

Concerns around data, algorithms and privacy raise questions around trust in technology.

AI/ML and robotics will continue to advance enabling more automation.

Rate of technological change will continue to progress exponentially.

Smoothing will be ubiquitous and embedded as a matter of course to produce and services.

AI/ML and robotics will continue to advance enabling more automation.

# TECHNOLOGY

ASSUMPTION (LOCAL CODED)

INTERNAL

INTERNAL

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# ECONOMIC

ECONOMIC

Economic growth in the world will primarily be in India, China, SE Asia, South America.

There will be no shortage of work, just a capital allocation problem.

Global and political forces will impact globalization such that producers with the supply chains will become more adaptive.

The 20-year expansion will end in recession, followed by expansion at a modest pace - the new normal.

New business ecosystems will emerge within economic scaling blocks, reimagined by geography but constrained by physical infrastructure.

The US will no longer be the world's largest super power, we are moving from an international model global world.

# ECONOMIC

INTERNAL

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# ENVIRONMENTAL

ENVIRONMENTAL

Resource extraction will become increasingly expensive, and is posing threat of collapsing economies.

Climate change will continue to wreak havoc through extreme weather, sea level rise, and food/water shortages.

World population growth will reach 10B by 2050 with the expected in Africa.

Emerging technologies will allow for greater ability to simulate the world around us, to understand unintended consequences.

Energy markets are shifting away from coal, and fossil fuels to general use of solar.

Replacement of people due to climate change and quality of life issues will impact economic growth.

# ENVIRONMENTAL

INTERNAL

INTERNAL

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INTERNAL

# POLITICAL

INTERNAL

INTERNAL

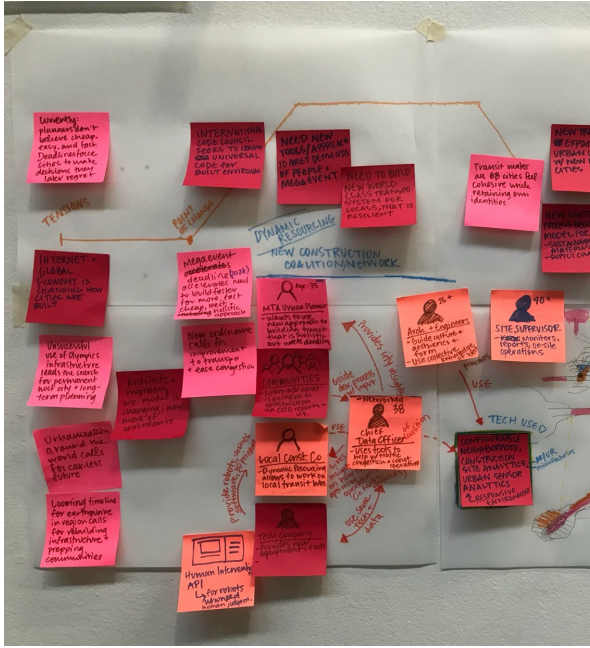
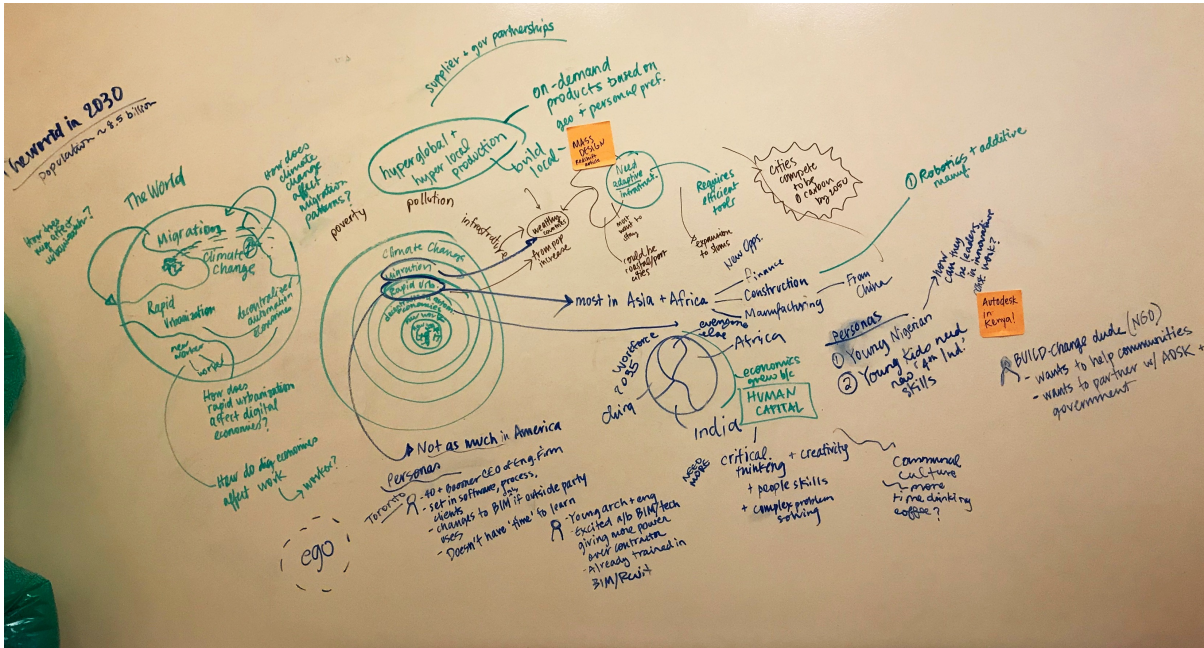
INTERNAL

INTERNAL

INTERNAL

INTERNAL







Tensions

ACCESS

Authorship v. Ownership

Automated communism v. automated capitalism!

AI as partner v. mentor

Problem Defining vs. Problem Solving

Learning v. training

Urban v. rural world city-making

Future Tech

FORGE PLATFORM

VR

BIM 360 MODELING

AR

GEN DESIGN

ROBOTS

DEVICES, WHICH ALSO TALK TO EACH OTHER

MULTIMEDIA DATA

A lot of data

Trained AI agents

Design-Graph

Additive manufacturing

CNC machines

3D printers

Injection molding

Dynamo

Revit

drone

mobile devices

crowd intelligence

ANALYTICS

Interactive Experiences

#Forge AR/VR toolkit

Terrain

NEW BUS-INFSS ECOSYSTEM

Factories [regular or microfactories]

BIM model Simulation?

Non-coastal areas

urbanizing city

small town

Personas

ADSK WORKSHOPS

Site Superintendent

INTELLIGENCE

SUPERVISOR OF A CURRENCY

DATA SCIENTIST

ARCHITECTS

ENGINEERS

INFO SECURITY ANALYST

SYSTEMS ARCHITECT

INTERNAL + EXTERNAL PARTNERS

SKILLS Trainer

Software as 'advisor'

EXPERT/CONSULTANT

WORKS OF GOVT - ANALYSIS, RECOMMENDATIONS, CURRICULUM & STUDENTS

TENURED PROFESSOR DOING RESEARCH IN EDUCATION

ENGINEERS

INFO SECURITY ANALYST

SYSTEMS ARCHITECT

INTERNAL + EXTERNAL PARTNERS

Artifacts

Royalties/Economic Incentive + AI training

TECH THAT DETECTS TOXINS (Garbage Can)

AI enabled instruction + students

QR Code (2045 version)

AR experience

DECENTRALIZED BLOCKCHAIN NETWORK

VICTORY GARDEN 2.0

GROW KIT

HOUSE CONDITION-CENTRIC

OPEN API

Imagined Functions/ly

'SENSOR WORK' - Awareness of the environment

AGGREGATED DECISION-MAKING

NEW WAY TO Define Problems, constraints, AI semantics

COMPANIES' VOICES TO CUSTOMER

IF LIST OF education reduces, less brain drain (EDUCATION)

FACE-TO-FACE COACHING NOTICE

SHOW TRADEOFFS

SIMULATION

'HEAR' VOICE + TAKE ACTION

UPSKILLING GEN LEARNING

EXPERTS KNOWING MORE DOMAINS

AI as 'interpreter of spaces'

INSIGHTS

BEHAVIORAL OPERATIONAL INSIGHTS

PERSONALIZATION

OPPORTUNITIES FOR NEW PROCESSES + SYSTEMS

'SEMANTIC GOLD'

BLOCKED/TAKEN NONRENEWABLES

LEARN TO PLANT

MONETIZE POT/SHIFT POLICIES

NEW POLICY

SHOWS DESIGN 'GRAPH' TO TEACH HOW TO UPGRADE

AI making predictions

MICRO-GARDENING NETWORK

real-time analytics (simulation)

2D -> 3D

Signals

ADSK PPL JESSY WORKSHOPS

10% population

definition of intelligence is changing - Mike H.

Future of AI: 'multiplicity' - Mike H. is good friend @ UCB

AI makes tech more accessible (raises the floor)

Dissolving of the interface - M.H.

emerging economies... satisfaction? happiness? - M.H.

AI helps humans be better, happier - etc

computing - Brian Matthews

'Data-centered' - Brian M.

VR for Training AR for assisting - Brian H.

Specialized & Manufacture machines

Neuving - Brian H.

BLOCK-CHAIN

Brain-Computer Interface

'circular Economy'

Quantum Computing [invision?]

Self-Driving Cars/Transportation

Space-as-a-service (Real Estate)

Geo-thermal energy?

Foreign Investments in Africa

Remote work...

video game industry?

EDUCATION

1. Disruption

AGE + DEMOGRAPHIC

ENVIRONMENT

URBAN

demise + polluted

EDUCATION

immigration patterns

EDUCATION

UBI enables pension/higher standards of living/millennials

INDUSTRY

SHIT

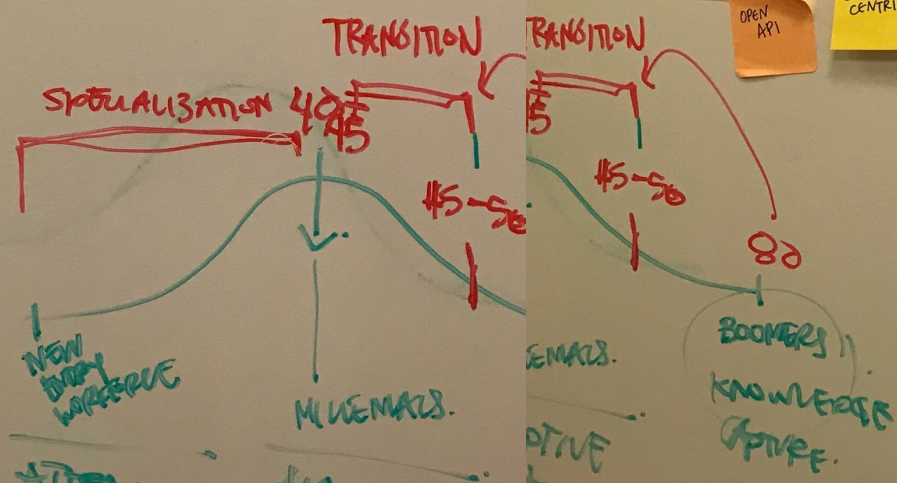
Manufactures moved from raw materials to social/cultural capital

STRENGTH

Will need to fight for workers' data rights + royalties

POLICY

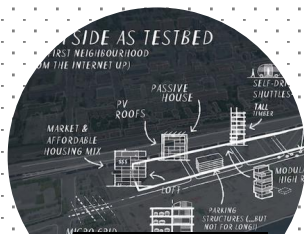
3D printing organs







**2012 London  
Olympics Model  
Success**



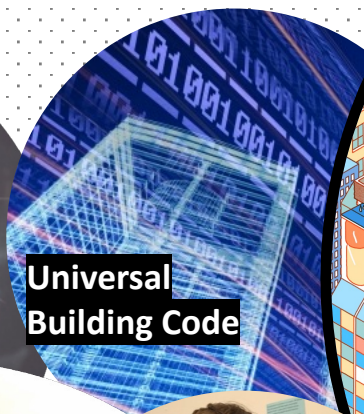
**Sidewalk Labs:  
Tech-driven  
Urban  
Development**



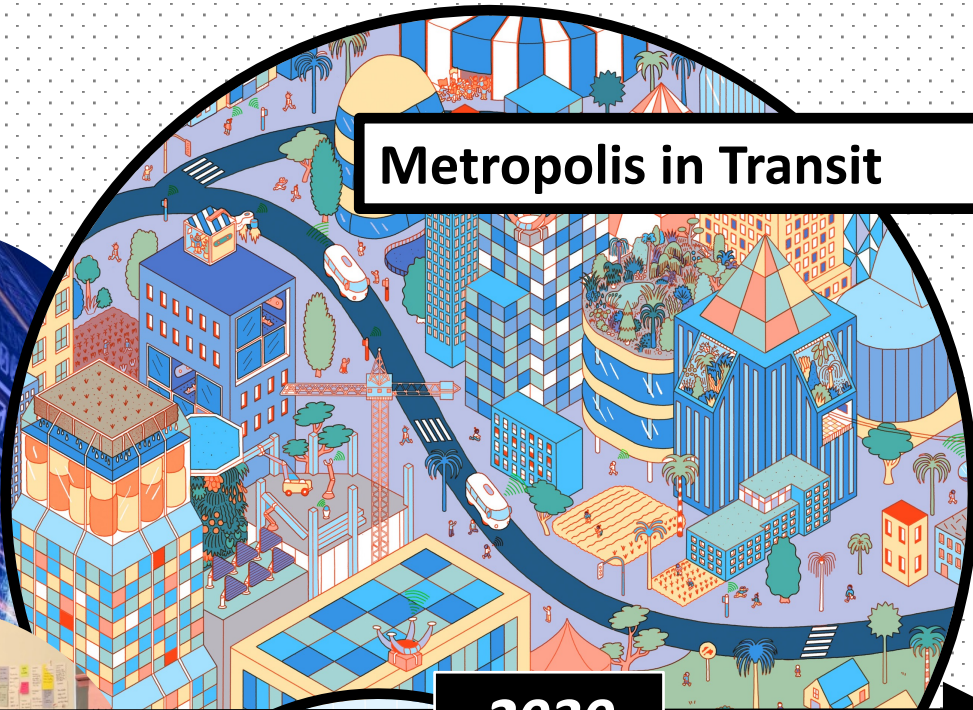
**Van Wijnen Gen  
Design Case Study**



**Convergence of  
Manufacturing &  
Construction**



**Universal  
Building Code**



**Metropolis in Transit**

**PRESENT**

**2030**



**Communities Protest  
Urban Development**



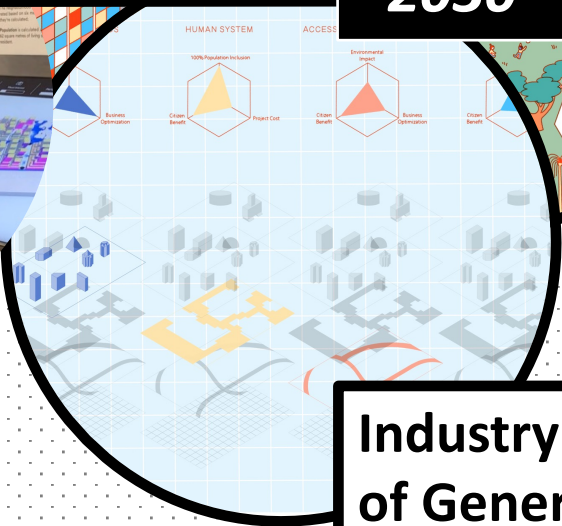
**Los Angeles to  
Host 2028 Olympics**



**Hyper Urbanization +  
Gentrification**



**Active Citizen  
Engagement is  
Mandated in Urban  
Planning**



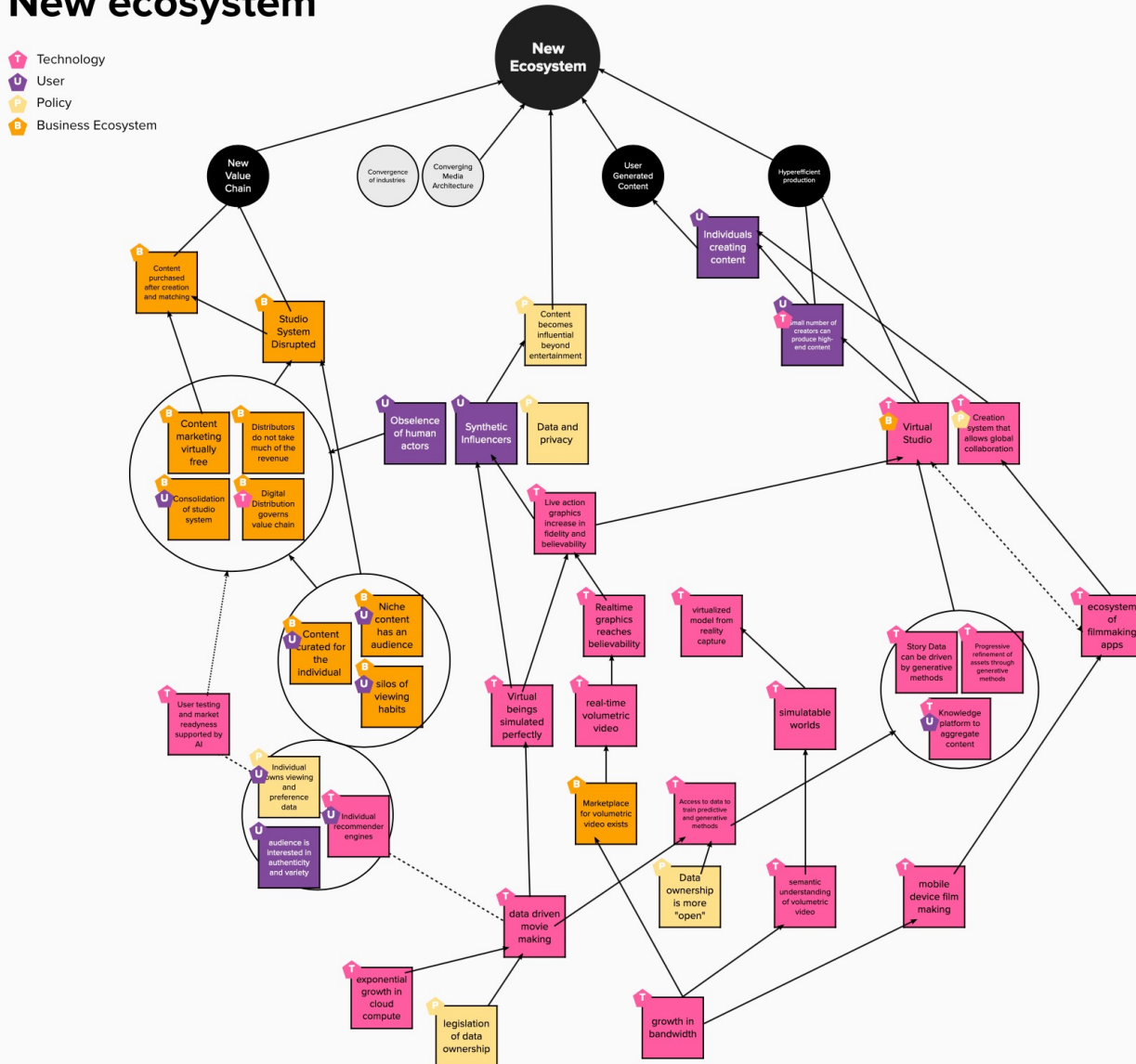
**Industry Adoption  
of Generative  
Design Tools**







## New ecosystem



## Games Beat Movies

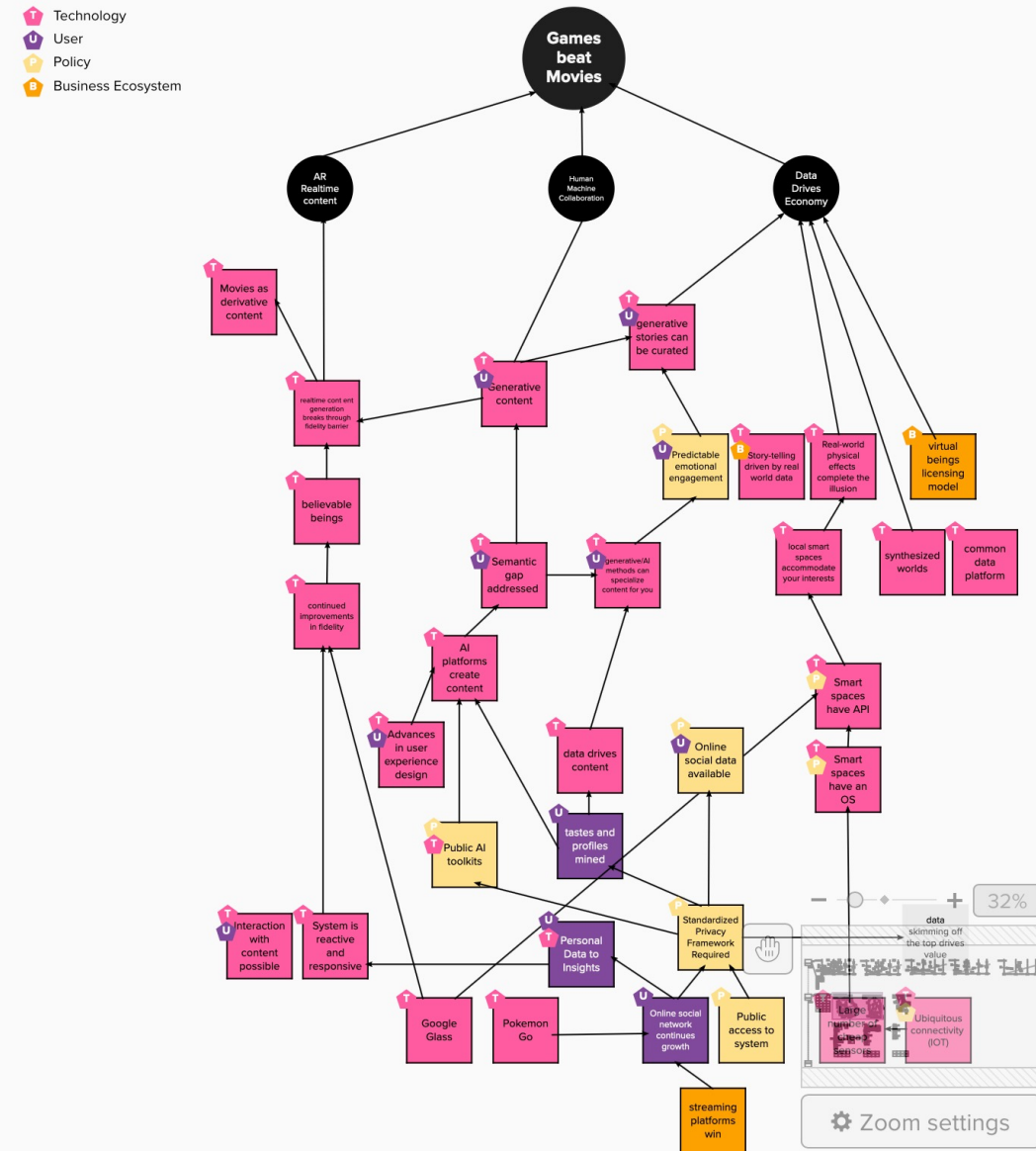






Illustration by Yimeisgreat

## Winter 2030: A Metropolis in Transit



Radha Mistry  
Jan 1 · 9 min read

*The following speculative scenario is the first of four short stories developed in Autodesk's Office of the CTO (OCTO). The scenario is the outcome of a project exploring how automation will shape the future landscape of our customer's jobs, industries, and the nature of their work. The greater aim of this effort is to ensure that our nascent perspective on the Future of Work is made as relevant and tangible as possible, so that we can better understand how humans and machines can partner to achieve more than either could alone.*

*More on Autodesk.com*

*Research and development of this scenario conducted in collaboration with [Jessy Escobedo](#). Illustrations by YimelsGreat.*

...

It's been over 20 years now since Gabrielle Lozano last lived in London. A Los Angeles native, Lozano spent a few years abroad early in her career on an architectural fellowship. At the time, the city was grinding rapidly towards the 2012 summer Olympics. Back then the tension between scarcity and abundance felt mildly debilitating. The fear of too little in awkward equilibrium with the burden of too much. There was a profound anxiety around the impact the Olympic games would have on the City of London, the public transit system, the local businesses and neighborhoods surrounding the city center. Residents feared that the influx of visitors to the city would place added pressure on a public transit system that already often felt like it was one station away from bursting at the seams.

I'm sitting with Lozano on this sweltering hot day in September at a local shop selling used books and baked goods in the Boyle Heights neighborhood of Los Angeles. "The books are used, not the baked goods obviously," Lozano assures



Illustration by YimelsGreat

## Spring 2030: Robot Trainers and Small Town Mayors



Radha Mistry  
Jan 8 · 9 min read

*The following speculative scenario is the second of four short stories developed in Autodesk's Office of the CTO (OCTO). The scenario is the outcome of a project exploring how automation will shape the future landscape of our customer's jobs, industries, and the nature of their work. The greater aim of this effort is to ensure that our nascent perspective on the Future of Work is made as relevant and tangible as possible, so that we can better understand how humans and machines can partner to achieve more than either could alone.*

*Research and development of this scenario conducted in collaboration with [Jessy Escobedo](#). Illustrations by YimelsGreat.*

...

A small group of workers scuttle along in repetitive motion. One holds two steel members in place, while another solders them together, applying weld beads with inconceivable precision. A third worker then assesses the joinery to ensure there are no inconsistencies, before stacking the components neatly over in a section just along the edge of the fluorescent yellow box within which their task area is temporarily bound. Bearing witness to this choreographed chaos is mesmerizing. Oscillating entities. They move around in unison, but in their own curved functions. These workers are well-trained, highly skilled, and incredibly efficient. The outputs of their missions are always precise. *Unmistakably precise*. Their grip is always steady, their vision has been augmented to allow for virtual data overlays to guide physical tasks in real-time, and their command of the tools and large machinery around them, breathtaking.

Every so often, a silver-haired man—or what is assumed to be silver hair,



Illustration by Yimeisgreat

## Summer 2030: Micro-factories as First Responders



Radha Mistry  
Feb 14 · 9 min read

*The following speculative scenario is the third of four short stories developed by Autodesk Research in the office of the CTO. The scenario is the outcome of a project exploring how automation will shape the future landscape of our customer's jobs, industries, and the nature of their work. The greater aim of this effort is to ensure that our nascent perspective on the Future of Work is made as relevant and tangible as possible, so that we can better understand how humans and machines can partner to achieve more than either could alone.*

*Research and development of this scenario conducted in collaboration with [Jessy Escobedo](#). Illustrations by YimelsGreat.*

...

Catastrophic events are rarer than disasters, predisposed to wage tragic levels of destruction of lives and infrastructure over a large swath of land. Most of the built environment, if not all, is destroyed in a catastrophe.

Thirteen years ago, Hurricane Maria made landfall just south of Yabucoa Harbor in Puerto Rico. The storm boasted maximum sustained winds of 155 miles per hour. It was almost a Category 5 (defined as any tropical storm with winds 157 miles per hour or higher). The island saw 30 inches of rain in one day. Winds were strong enough to destroy the Weather Service's sensors in the territory, forcing meteorologists to measure the storm entirely by satellite. The storm knocked out power and communications infrastructure to much of the island, with initial reports claiming that 80–90% of structures had been destroyed. Residents were left without access to clean water, shelter, food, and medical aid.



Illustration by YimelsGreat

## Autumn 2030: Rapid Recovery



Radha Mistry  
Feb 26 · 8 min read

*The following speculative scenario is the final installment of four short stories developed by Autodesk Research in the office of the CTO. The scenario is the outcome of a project exploring how automation will shape the future landscape of our customer's jobs, industries, and the nature of their work. The greater aim of this effort is to ensure that our nascent perspective on the Future of Work is made as relevant and tangible as possible, so that we can better understand how humans and machines can partner to achieve more than either could alone.*

*Research and development of this scenario conducted in collaboration with [Jessy Escobedo](#). Illustrations by YimelsGreat.*

...

*What's the best way to do this?*—That's a relatively reasonable question to respond to when you have perhaps a large team of experts, great depths of background knowledge, and enough time to assess the options and develop a plan of action to execute. This is not often the case for Natasha Kohli and her small team (which also includes retrofit engineers, **systems architects**, and **community data advocates**) when they land on a construction site.

"We'll ultimately end up with more workers in about another day or two, but it's still not enough boots on the ground. And it's definitely not enough when we first get to the site, but we make it work," Kohli says this as if she's trying to put us at ease, but I wonder if it's more of an affirmation for herself.

Kohli works as a **Nomadic Architect** for an international government agency that aims to protect refugees and displaced communities, aiding in their integration or resettlement. Her job is to come in soon after a natural disaster has occurred like an earthquake, hurricane, or typhoon. "We typically get in right after the first responders," she tells me. The ease with which Kohli



***“What do I hope to leave behind  
and for whom?”***





***Thank you!***

***Say hello @radha\_mistry***